

VOTE 01

OFFICE OF THE PREMIER

Office of Premier	Vote 01
To be appropriated by Vote in 2017/18	R 648 857 000
Direct Charge	Not Applicable
Responsible MEC	Premier of the North West Province
Administering Department	Office of the Premier
Accounting Officer	Director General of Office of the Premier

1. Overview

Vision

The vision of Office of the Premier is “A united, non-racial, non-sexist, democratic and prosperous citizenry in the Province”.

Mission

The mission of Office of the Premier is to work with partners in order to:

- Improve government performance in achieving the desired outcomes;
- Improve service delivery through changing the way government works; and
- Rebrand, Reposition and Renew Bokone Bophirima Province through the five concretes namely; Agriculture, Culture and Tourism (ACT), Villages, Townships and Small Dorpies (VTSD), Reconciliation, Healing and Renewal (RHR), Setsokotsane, as well as Saamtrek-Saamwerk Philosophy.

Core Functions of Office of the Premier

In order to ensure alignment with national and provincial priorities and address the weaknesses identified in service delivery, the role of Office of the Premier have been identified as follows:

- To render administrative and secretarial support to the Executive Council structures;
- Formulation and review of Provincial policies; and
- To coordinate Provincial planning and knowledge management.

Legislative Mandate

The Office of the Premier administers legislation relating to:

- Companies Act , 2008 for oversight role in the State Owned Entities;
- Youth Entrepreneurship Services Act, 2016;
- Skills Development Act (Act 97 of 1998);
- Public Finance Management Act, 1999 as amended and Treasury Regulations;
- Public Service Act and Public Service Regulations; and

- State Information Technology Act (SITA).

The North West Development Corporation (NWDC) is a 3D public entity of the Office of the Premier and its role is to plan, finance, co-ordinate, promote and carry out the economic development of the North West province and its people in the fields industry, commerce, finance, mining, tourism enterprise related activities and other business resulting in wealth and job creation while taking cognizance of aims and objectives of Reconstruction and development programme of the Republic of South Africa.

1.1 Aligning the departmental budgets to achieve government's prescribed outcomes

The Office of the Premier is primarily aimed at contributing towards the achievement of the following Priority Outcomes and Strategic Goals:

- Outcome 5: Skilled and capable workforce to support an inclusive growth path;
- Outcome 6: An efficient, competitive and responsive economic infrastructure network;
- Outcome 9: Responsive, accountable, effective and efficient developmental local government system;
- Outcome 11: Creating a better South Africa and contributing to a better and safer Africa in a better world;
- Outcome 12: An efficient, effective and development oriented public service; and
- Outcome 14: Transforming society and uniting the country.

2. Review of the current financial year (2016/17)

This section provides a review of the 2016/17 financial year, outlining the main achievements and progress made by the Office during the year, as well as giving a brief discussion on challenges and new developments.

The Office has achieved the following in the implementation of the Rebranding, Repositioning and Renewal:

Henan Province of China agreed to participate in the provincial strategy of **Rebranding, Repositioning and Renewal** designed to contribute towards radical socio economic transformation programme of the province. The Vice Governor of Henan, during his official visit to the province in October 2015, accepted invitation to participate in the five concretes including the "ACT" and the development of economies of Villages, Townships and Small Dorpies (VTSD). Some of the development projects identified for implementation are:

- Agro-processing Spatial Economic Zone;
- Interested in the export of donkey meat;
- Logistics Hub in the Mahikeng International Airport;

- International Conference Centre;
- The development of the Government Precinct; and
- Establishment of Stationery Manufacturing Factory.

The Office developed a Planning Guide with elements to be included in a VTSD Plan for presentation to Extech. The Office coordinated the development of VTSD Plans in various municipalities. It has updated the Project Prioritisation Framework to include inputs from stakeholders and the provincial priorities of the 5th Administration (5 Concretes).

Rotating the Executive Council meetings throughout the province and simultaneously offer a platform for people in the vicinity to interact directly with Members of the Executive Council on government planning initiatives, determine performances and achievements and give feedback on issues raised by the people (Setsokotsane Program).

The core role of EXCO Support has coordinated meetings, kept records of the decisions made by EXCO, EXCO Clusters and Broader Extech. Departments were reminded to implement the resolutions which in turn enhance their service delivery effort. So as a Unit, EXCO Support contributed through the coordination of meetings/ Makgotla towards the outcomes of Office of the Premier and other Departments.

Strengthening institutional capacity enhancement and reorganization of government departments to meet the new mandate of the fifth administration;

The Provincial Government has taken a decision to strengthen its relationship with the BRICS countries (Brazil, Russia, India, China and South Africa) in support of the gradual improvement for mutual benefit in the collaborative economic development effort. The purpose is to anchor BRICS as an alternative multilateral economic bloc that contribute towards just world system with the interest to redress the under-developed and developing regions of the world. The provincial government has decided to prioritise international relations with BRICS as an effort towards the realisation of this objective.

There has been notable work in this regard, in particular the constant interaction with the People's Republic of China and the recent successful negotiation with the Russian Federation to repatriate the remains of the ANC stalwarts, Moses Kotane and JB Marks for the reburial in the province are a demonstration thereof. India has offered South African province opportunity to increase their skills envelop and the province gearing itself to maximise benefit of this through the Ikatisong Institute in the Office of the Premier. In October 2016 the province hosted the India delegation whose intention was to assist with water harvesting and conservation technics as an outcome of the Premier's visit to India earlier.

The establishment of a Chief Directorate on Transformation, Healing, Reconciliation and Renewal to give special attention to programmes of nation building, social cohesion and patriotism.

The Directorate for Reconciliation, Healing & Renewal has been established and the Director to run the unit was appointed during 2016/17 financial year.

The strengthening of the Bokone–Bophirima Premier’s Coordinating Council at political and technical level to ensure better alignment of planning, implementation and delivery amongst 3 spheres of government;

The reconfiguration of Departments as proclaimed by the Premier resulted in the review of the Department’s organisational structure. The aim was to align the Office’s organisational structure to the Premier’s pronouncements and mandate of the 5th Administration. The reconfiguration of Departments led to the transfer of the Population and Policy Unit from Office of the Premier to the Department of Social Development.

The establishment of a Provincial Infrastructure Coordinating Committee to develop and implement a comprehensive Provincial Infrastructure Development Plan (PIDP) and monitor progress and performance;

The Departmental and Municipal programme and Project Infrastructure plans were assessed and analysed to gauge the alignment to the provincial priorities and the needs of the communities. Special attention was given to analyse the contribution of the plans to Agriculture, Culture and Tourism (ACT). The Office conducted an analysis of the Infrastructure Projects in the Annual Performance Plan (APP) as to their alignment to the overall APP and the provincial priorities as well as VTSD.

Migration of sites to Broadband achieved – Six sites have been migrated successfully. Lehurutshe, Swaruggens – (Social Development), Zeerust, Madikwe, Mogwase (DCATA), and Brits – (Health). Data Centre refresh – Currently engaging with service providers to evaluate the compatible solution to deploy in our environment.

Establish a higher level Forensic and Fraud Investigation Unit to eliminate corruption not only in the public service but in society in general. One of the Office’s strategic goals is to intensify the fight against crime and corruption with an outcome that all South Africans must feel free and safe. It is our responsibility to uproot corruption and as such, it is important to address the back-log of cases on our Provincial database. We speed up the investigation processes in an efficient and effective way with quality reports so as to bring back the glory of the Province back on the map, free of fraud and corruption. We have further conducted interviews to beef up the Directorate with skilled and capable workforce to support an inclusive growth path.

Integrated Planning, M&E: The Office will have to position itself in the center of integrated planning, research, monitoring and evaluation in its new Strategic Plan for 2015- 2019.

Through the Frontline Service Delivery Monitoring Programme, the Office of the Premier has visited 10 government service points to assess the quality of Frontline Services during this reporting period.

Furthermore, the Office of the Premier facilitates the assessment of Management Practices in the Province. Generally, the MPAT results show improvement compared to the previous reporting cycle results. In particular the Governance Key Performance Area has improved. To that effect the Department of Rural Environment and Agricultural Development (READ) has been identified as one of the best practice case study.

3. Outlook for the coming financial year (2017/18)

This section looks at the key focus areas of 2017/18, outlining what the Office is hoping to achieve during the year, as well as briefly looking at challenges and proposed new developments. In 2017/18 and over the medium-term, the Office of the Premier will focus on the following priorities:

Bokone Bophirima is continuing to make some strides on Rebranding, Repositioning, and Renewal (RRR) strategy and the key initiatives to give substance and commitments are the following five (5) concretes.

Agriculture, Culture and Tourism (ACT) pillars have been identified as the anchor of economic growth especially in rural areas where poverty, unemployment and inequality is at the highest. The Office is mandated to provide guidance and support to departments during the planning, implementation and monitoring stages to reflect how the economic growth of 6 per cent will be realised by 2019.

The Office has now established **Villages, Townships and Small Dorpies (VTSD)** Economic Focus Groups whose main mandate will be to work together with and guide Provincial Departments, municipalities and relevant stakeholders on economic planning and development in every VTSD area of the Province. Provincial departments' budget expenditure, especially in goods and services are expected to bias towards the VTSD during the year under review.

The OOP is responsible to provide strategic and administrative support to forums, and to coordinate the **Reconciliation, Healing and Renewal (RHR)** programmes in provincial departments, as well as in municipalities. Embedded in this is the need to ensure that coordinated and integrated RHR programmes are aligned to the provincial priorities and are implemented across the province. To improve coordination the OOP will support and guide the departments and municipalities in ensuring that they give sufficient attention to RHR. In addition, plans and campaigns will be assessed and feedback given to departments.

Setsokotsane is an approach for Radical Socio-Economic Transformation with Special Focus on Villages, Townships and Small Dorpies. The Setsokotsane approach is imperative to achieving the objectives of the National Development Plan (NDP) and the Medium Term Strategic Framework (MTSF) 2014-19.

Setsokotsane was launched in 2014/15 financial year. It is an approach to fast track service delivery in an integrated manner. The implementation phase of Setsokotsane approach commenced during 2015/16 and was rolled out in a well-co-ordinated manner in the VTSD. The 2016/17 Setsokotsane annual plans will be developed. In terms of the plan, the most deprived local municipalities and wards will be given the first priority. Each quarter will be allocated to a district where all departments, the targeted municipality and business within that municipality converge to provide services to the identified community. The services provided will be informed by the needs of the communities as captured in the VTSD Plans.

During the implementation of Setsokotsane, communities will benefit from the integrated approach of bringing services in a well-co-ordinated manner to their doorsteps. Positive feedback received from those communities targeted by Setsokotsane in the preceding year(s) will be used to improve co-ordination and implementation of Setsokotsane in the forthcoming years.

The 5th Administration has adopted the “**Saamtrek-Saamwerk**” philosophy. Its main objective is to encourage the spirit of cooperation in improving the lives of the people of Bokone-Bophirima. The 5th Administration believes that there should be partnership between government, business, municipalities, NGOs and communities to change the lives of our people. By working together we will achieve in addressing the triple challenges of poverty, unemployment and inequality. This will be achieved through the establishment of functional IGR structures, integrated governance and integrated service delivery.

In support of skills development, the Office of The Premier will continue with the implementation of **Kgetsi-Ya-Tsie** which was launched in 2015/16. The aim of the fund is to help hundreds of Bokone-Bophirima students who struggle to pay their tertiary tuition fees, and assist in facilitating increased access to educational opportunities for the youth of Bokone - Bophirima Province.

In addressing the challenges of youth unemployment in the province which is sitting at 39.7 per cent of unemployment among its youth. The Provincial Executive Council has therefore resolved to support the establishment of **North West Youth Entrepreneurship Services Fund** that will be a One-Stop-Shop and an effective and efficient mouth piece to do practical things that will change the lives of the youth in the province for the better, focusing on job creation, skills and enterprise development. The fund will work together with partners within the public and private sectors to address youth unemployment and expand the opportunities for greater employment and empowerment of youth in the economy. It will also have the capacity and ability to respond to the National Development Plan imperatives and the new development narrative of the fifth administration in Bokone Bophirima. Central to its existence, the new entity must provide practical steps in the implementation of the five concretes of the fifth administration.

Rotating the Executive Council meetings throughout the province and simultaneously offer a platform for people in the vicinity to interact directly with Members of the Executive Council on

government planning initiatives, determine performances and achievements and give feedback on issues raised by the people (Setsokotsane Program).

Strengthening institutional capacity enhancement and reorganisation of government departments to meet the new mandate of the fifth administration.

The strengthening of the Bokone–Bophirima Premiers Coordinating Council at political and technical level to ensure better alignment of planning, implementation and delivery amongst three spheres of government.

The establishment of a Provincial Infrastructure Coordinating Committee to develop and implement a comprehensive Provincial Infrastructure Development Plan (PIDP) and monitor progress and performance.

Integrated Planning, Monitoring & Evaluation: The Office will have to position itself in the centre of integrated planning, research, monitoring and evaluation in its new Strategic Plan for 2015- 2019.

The North West Development Corporation will be repositioned to serve as the Provincial Mining Agenda Implementer to create state capacity to ensure that mining procurement takes place in line with the new envisaged VTSD Preferential Procurement Act.

The NWDC will further work with READ in implementing the following strategic mandates:

- Acceleration of VTSD Agro-Business to build small scale agro hubs across the province;
- Establishment of Special Economic Zones in addition to the existing one (The Platinum Valley);
- Implementation of the Mahikeng Airport logistics Hub strategy will be intensified through strategic partnerships. The new interest has been shown by investors from United Arab Emirates, and the NWDC is mandated to conclude the negotiations process and be working together with relevant stakeholders;
- Implementation of the VTSD Industrial Hubs in strategic areas across the province; and
- Finalisation and implementation of the Provincial Industrialisation Action Plan.

4. Reprioritisation

Reprioritisation was mainly between programmes and economic classification to align the budget to the function and address budget pressures in 2017/18. Programme 1 increased by an amount of R2.1 million.

The Compensation of Employees decreased by an amount of R3.8 million due to alignment of organisational structure to the budget structure. The goods and services increased by R5 million due to centralisation of functions. Households increased by R823 thousand due to alignment of budget to

priorities. Machinery and Equipment increased by R162 thousand due to need identification processes.

Programme 2 decreased by an amount of R10 million. The Compensation of Employees decreased by an amount of R19.6 million due to alignment of organisational structure to the budget structure. The goods and services increased by R11.2 million due to centralisation of functions. Households increased by R584 thousand due to alignment of budget to priorities. Machinery and Equipment decreased by R2.2 million due to need identification processes.

Programme 3 increased by an amount of R7.8 million. The Compensation of Employees increased by an amount of R21.4 million due to alignment of organisational structure to the budget structure. The goods and services decreased by R13.5 million due to centralisation of functions and alignment of plans. Machinery and Equipment increased by R892 thousand due to need identification processes.

5. Procurement

The major drivers of the procurement plan for Office of the Premier amongst others will include procurement of ICT equipment, consultants, communication related items, and Setsokotsane related items. Details of the plan will be provided.

6. Receipts and financing

6.1 Summary of receipts

Table 1.1 below shows the sources of funding of the department over the seven year period, 2013/14 - 2019/20. It also compares actual and budgeted receipts.

Table 1.1 : Summary of receipts

R thousand	Outcome			Main appropriation	Adjusted appropriation 2016/17	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Equitable share	339 376	554 161	809 206	522 411	596 706	596 706	648 507	712 631	794 879
Conditional grants	–	–	–	–	–	–	–	–	–
Departmental receipts	1 569	589	320	330	330	330	350	367	388
Financing					20 000	20 000			
Total receipts	340 945	554 750	809 526	522 741	597 036	597 036	648 857	712 998	795 267

The budget increased from 2013/14 to 2014/15 and 2015/16 as a result of implementation of MRRRP. The reduction from 2015/16 to 2016/17 was as a result of redirecting the funds for MRRRP to other departments.

The increase from 2016/17 to the MTEF period is as a result of implementation of Information Communication Technology transformation programmes. The increases in the outer years are above inflationary increases due to increase in the allocation of funding for Information Communication Technology transformation programme.

6.2 Departmental receipts collection

Table 1.2 gives details of departmental own receipts only per main category over the seven years period of 2013/14 to 2019/20. The Office does not operate in a revenue generating environment and revenue collections are circumstantial in nature.

Table 1.2 : Summary of departmental receipts collection

R thousand	Outcome			Main appropriation	Adjusted appropriation 2016/17	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Tax receipts	-	-	-	-	-	-	-	-	-
Casino taxes	-	-	-	-	-	-	-	-	-
Horse racing taxes	-	-	-	-	-	-	-	-	-
Liquor licences	-	-	-	-	-	-	-	-	-
Motor vehicle licences	-	-	-	-	-	-	-	-	-
Sales of goods and services other than capital assets	142	194	180	190	190	190	200	207	219
Transfers received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	-	-	-	-	-	-	-	-	-
Sales of capital assets	-	-	-	-	-	-	-	-	-
Transactions in financial assets and liabilities	1 427	395	140	140	140	140	150	160	169
Total departmental receipts	1 569	589	320	330	330	330	350	367	388

The decrease in revenue collection from R1.5 million in 2013/14 to R589 thousand in 2014/15 and R320 thousand in 2015/16 is as a result of a decrease in recoveries in previous years expenditure, and the write-off of bursary debts and the resultant drop in bursary debt repayments. The revenue target increased according to inflation since 2015/16 financial year until the MTEF period. Revenue collected under the item sale of goods and services is mainly related to:

- Sale of tender documents;
- Replacement of lost security cards; and
- Commission earned on garnishee orders.

6.3 Donor funding

None.

7. Payment Summary

7.1 Key assumptions

The Office has applied the following broad assumptions when compiling the budget:

- Consumer Price Index (CPIX) inflation as published in the 2016 MTBPS are 6.1 per cent in 2017/18, 5.9 per cent in 2018/19 and 5.8 per cent in 2019/20 over the MTEF period.
- The provision for improvement in conditions of services (ICS) is 7.1 per cent in 2017/18, 6.9 per cent in 2018/19 and 6.8 per cent in 2019/20.

Additional allocations for the 2017/18 MTEF

An amount of R105 million in 2017/18, R135 million in 2018/19 and R180 million in 2019/20 is allocated as an additional funding for ICT transformation programme.

7.2 Programme Summary

Tables 1.3 and 1.4 below provide a summary of payments and budgeted estimates by programme and economic classification for the period 2013/14 to 2019/20.

The Office of the Premier on overall from 2014/15 to 2019/20 increased above inflation, with the exception of 2016/17 due to redirecting of funds for MRRRP to other departments. The Office has three programmes which are Administration, Institutional Development and Policy and Governance. Administration provides support to the Office, while the other two programmes are core to deliver on the mandate of the Office.

Table 1.3 : Summary of payments and estimates by programme: Office Of The Premier

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
1. Administration	62 226	191 330	242 367	95 666	107 666	104 553	127 288	132 989	141 419
2. Institutional Development	210 829	189 661	215 969	223 860	296 155	289 731	320 034	366 123	426 142
3. Policy And Governance	165 219	169 738	394 525	203 215	213 215	195 152	201 535	213 886	227 706
Total payments and estimates	438 274	550 729	852 861	522 741	617 036	589 436	648 857	712 998	795 267

The increase from 2016/17 to the MTEF period is as a result of implementation of Information Communication Technology (ICT) transformation programmes. The increases in the outer years are above inflationary increases due to increase in the allocation of funding for Information Communication Technology transformation programme.

Programmes:

Programme 1: Administration, budget increased by 21.7 per cent from 2016/17 to 2017/18 due to centralisation of functions amongst programmes and alignment of the organisational structure. The outer years have low budget increases of 4.5 per cent and 6.3 per cent respectively. The increase of 4.5 per cent is below the target due to the plan to implement strict cost saving measures.

Programme 2: Institutional Development, budget increased by 10.5 per cent from 2016/17 to 2017/18 due to the implementation of ICT transformation programme. The outer years' budget increases by 14.4 per cent and 16.4 per cent respectively, is above inflation, and is as a result of increase in the allocation of budget for the implementation of ICT transformation programmes.

Programme 3: Policy and Governance, budget increased by 3.3 per cent from 2016/17 to 2017/18 due to centralisation of functions amongst programmes and alignment of the organisational structure. The outer years' budget has increased by 6.1 per cent and 6.5 per cent respectively.

7.3 Summary of economic classification

Table 1.4 : Summary of provincial payments and estimates by economic classification: Office Of The Premier

R thousand	Outcome			Main appropriation	Adjusted appropriation 2016/17	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Current payments	363 849	396 101	507 656	466 700	536 287	519 435	593 300	653 383	732 272
Compensation of employees	204 438	238 309	261 947	300 797	291 807	283 685	303 827	324 791	346 876
Goods and services	159 411	157 792	242 025	165 903	244 480	235 748	289 473	328 592	385 396
Interest and rent on land	-	-	3 684	-	-	2	-	-	-
Transfers and subsidies to:	70 051	105 289	288 390	48 268	61 008	54 578	50 656	51 782	54 709
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	1 172	840	188 583	885	1 725	840	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	35 433	78 051	76 878	41 048	51 048	48 718	43 971	46 551	49 158
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	33 446	26 398	22 929	6 335	8 235	5 020	6 685	5 231	5 551
Payments for capital assets	4 374	49 339	56 815	7 773	19 741	15 423	4 901	7 833	8 286
Buildings and other fixed structures	-	37 730	43 090	-	12 050	7 747	-	-	-
Machinery and equipment	4 374	11 609	13 725	7 773	7 691	7 676	4 901	7 833	8 286
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	438 274	550 729	852 861	522 741	617 036	589 436	648 857	712 998	795 267

Economic Classifications:

Compensation of employees

Table 1.4 indicates a steady increase in the actual outcome for Compensation of Employees (CoE) for the period 2013/14 to 2019/20 financial years. The increase of salaries from 2016/17 to 2017 MTEF period is as per estimated inflation of 7.1 per cent, 6.9 per cent and 6.8 per cent respectively. Programme 1 increases by 11.6 per cent, Programme 2 increases by 10.5 per cent, and Programme 3 increases by only 2.8 per cent. This is as a result of the realignment with the department's structure.

Goods and Services

The actual outcome for the 2013/14 financial year was R159.4 million. The increase to R242 million in 2015/16 was mainly due to an amount of R74.4 million for management fees related to the MRRRP projects. However, most of the budget for MRRRP projects was reflected under Payments for capital assets. The reduction of 2.6 per cent in 2016/17 was due to reduction in the allocation of MRRRP budget. The 2017 MTEF period increases of 22.8 per cent, 13.5 per cent and 17.3 per cent are mainly due to implementation of ICT transformation programme.

Transfers and subsidies

The increases in 2014/15 and 2015/16 are as a result of migration of North West Parks Board and Tourism. The decrease in 2016/17 is due to the movement of North West Parks Board from Office of the Premier, as well as the delisting of North West Provincial Council on Aids.

Payments for capital assets

The budget increase for 2013/14 and 2014/15 was due to the purchasing of Information Technology assets. The budget decreases in 2015/16, 2016/17 and 2017/18 financial years were as a result of the reprioritisation processes. The budget increases in the MTEF outer years are mainly due to the needs analysis process.

7.4 Infrastructure payments

Table 1.5 summarises the infrastructure payments and estimates relating to the Office.

Table 1.5 : Summary of provincial infrastructure payments and estimates by category

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Existing infrastructure assets	-	37 730	100 000	-	-	-	-	-	-
Maintenance and repair	-	-	-	-	-	-	-	-	-
Upgrades and additions	-	-	46 000	-	-	-	-	-	-
Refurbishment and rehabilitation	-	37 730	54 000	-	-	-	-	-	-
New infrastructure assets	-	-	-	-	-	-	-	-	-
Infrastructure transfers	-	-	-	-	-	-	-	-	-
Current	-	-	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-	-	-
Infrastructure payments for financial assets	-	-	-	-	-	-	-	-	-
Infrastructure leases	-	-	-	-	-	-	-	-	-
Non infrastructure	-	-	-	-	-	-	-	-	-
Total department infrastructure	-	37 730	100 000	-	-	-	-	-	-

1. Total provincial infrastructure is the sum of "Capital" plus "Recurrent maintenance". This includes non infrastructure items.

The budget increase of 8.4 per cent in 2015/16 was mainly due to implementation of Mahikeng Repositioning, Rebranding and Renewal Programme. The MRRRP has been discontinued since 2016/17 and was transferred to other departments.

7.5 Departmental Public-Private Partnership (PPP) projects

None

7.6 Transfers

The table below shows the total transfers to the public entities in 2017 MTEF, over the MTEF the department will transfer an amount of R104.4 million to its public entities for the execution of delegated and legislative mandates.

Table 1.6 : Summary of departmental transfers to public entities

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
North West Development Corporation	35 433	28 051	66 878	30 498	40 498	40 498	32 893	34 801	36 750
North West Provincial Aids Council	18 353	20 520	17 658	-	-	-	-	-	-
North West Youth Development Trust	332	-	-	-	-	-	-	-	-
Total departmental transfers	54 118	48 571	84 536	30 498	40 498	40 498	32 893	34 801	36 750

The actual outcome for transfers to public entities grew from R54 million in 2013/14 to R84.5 million in 2015/16 mainly due to an additional allocation of R3.5 million to the North West Provincial Council on

Aids. The budget decreased from R84.5 million in 2015/16 to R30.5 million in 2016/17 following the the disestablishment of the North West Provincial Council on Aids with effect from 1 April 2016.

7.6.1 Transfers to Public Entities

North West Provincial Council on AIDS

The North West Provincial Council on AIDS has been disestablished in the 2015/16 financial year and the Act has been repealed.

North West Development Corporation

An amount of R104.4 million is allocated over the MTEF period to the North West Development Corporation to enable the entity to execute the delegated and legislative mandates.

7.6.2 Transfers to other Entities

Table 1.7 : Summary of departmental transfers to other entities

R thousand	Outcome			Main appropriation	Adjusted appropriation 2016/17	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
A re Ageng	790	840	840	885	885	885	–	–	–
Youth Enterprise Support	–	–	10 000	10 550	10 550	10 550	11 078	11 750	12 408
Total departmental transfers	790	840	10 840	11 435	11 435	11 435	11 078	11 750	12 408

A re Ageng

The budget allocation for transfers and subsidies to NGO increased from R790 thousand in 2013/14 to R840 thousand and R10.8 million in 2014/15 and 2015/16 financial years respectively. The budget increase of R885 thousand in 2016/17 was according to the normal inflationary increases. The budget allocations to A re Ageng for the outer years from 2017/18 to 2019/20 have been discontinued.

Youth Entrepreneurship Services (YES)

The Youth Development Trust has been disestablished in 2015/16 financial year and the Act has been repealed. However, North West Youth Entrepreneurship Services Fund have been established to address challenges of youth unemployment in the province.

7.6.3 Transfers to local government

None

8. Receipts and retentions

None

9. Programme Description

Programme 1: Administration

Description and objectives:

The purpose of this programme is to support the Premier and Director General with strategic leadership and knowledge management. It also assists the Executive Council with the coordination and monitoring of policy and strategy formulation and feedback through the cluster system and through departments. The Programme further renders core financial management services within the department to assist the Accounting Officer.

Tables 1.8 and 1.9 reflect summary of payment and estimates relating to Programme 1: Administration by sub-programme and economic classification.

Table 1.8 : Summary of payments and estimates by sub-programme: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
1. Premier Support	35 662	144 597	179 929	25 308	35 886	29 223	24 580	26 332	28 011
2. Executive Council Support	3 851	4 803	6 227	6 454	6 454	5 571	8 156	8 516	9 078
3. Director-General Support	7 214	23 861	35 720	37 061	40 755	46 242	56 668	56 910	60 527
4. Financial Management	15 499	18 069	20 491	26 843	24 571	23 517	37 884	41 231	43 803
Total payments and estimates	62 226	191 330	242 367	95 666	107 666	104 553	127 288	132 989	141 419

Table 1.9 : Summary of payments and estimates by economic classification: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Current payments	40 969	80 020	177 859	90 471	88 524	93 282	122 132	129 166	137 380
Compensation of employees	28 053	45 460	57 048	64 702	61 735	70 993	79 260	84 043	89 759
Goods and services	12 916	34 560	117 710	25 769	26 789	22 287	42 872	45 123	47 621
Interest and rent on land	-	-	3 101	-	-	2	-	-	-
Transfers and subsidies to:	19 257	72 963	19 209	4 384	6 284	3 003	4 176	2 615	2 761
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	50 000	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	19 257	22 963	19 209	4 384	6 284	3 003	4 176	2 615	2 761
Payments for capital assets	2 000	38 347	45 299	811	12 858	8 268	980	1 208	1 278
Buildings and other fixed structures	-	37 730	43 078	-	12 050	7 747	-	-	-
Machinery and equipment	2 000	617	2 221	811	808	521	980	1 208	1 278
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	62 226	191 330	242 367	95 666	107 666	104 553	127 288	132 989	141 419

The budget per sub-programmes has been increasing above inflation since 2014/15, with the exception of 2016/17 which had a decrease of 52.7 per cent due to redirection of MRRRP project to other departments. The increase below inflation rate for MTEF period is due to movement of YES and NWDC from Programme 1 to Programme 2 and Programme 3 respectively.

Compensation of Employees

The budget has been increased above normal inflation since 2013/14 due to the filling of critical vacant posts and the re-alignment of the organisational structure. For the MTEF period the budget increases by 11.6 per cent in 2017/18, 6 per cent in 2018/19 and 6.8 per cent in 2019/20. The increase in 2018/19 is below the normal increase, due to the reprioritisation of posts.

Goods and services

The increase in the budget since 2013/14 to 2015/16 and 2017/18 is above the normal inflation rate. The main increase in 2017/18 is due to centralisation of functions such as training and development, leases and photocopy papers. The reduction of budget in 2016/17 is due to the redirection of MRRRP projects to other departments.

Transfers and subsidies

The allocation for Transfers to households is for the Premier's Discretionary fund and leave gratuity.

Programme 2: Institutional Development

Description and objectives

The programme is primarily mandated to provide strategic leadership and support to all provincial departments through the coordination of the implementation of policy frameworks, strategies and programmes related to Human Resource Management and Development, Government Communication, Information Communication Technologies. The programme consists of the following sub-programmes:

Youth, Moral regeneration and Social Cohesion: To promote positive values, social cohesion and institutional youth development.

Human Resource Management and Development: To coordinate, monitor and evaluate the development and implementation of HR Management policies and systems to improve service delivery.

Government Information Technology Office: To coordinate and monitor the implementation of ICT frameworks.

Communications: To provide consistent, streamlined and integrated communication services in the province.

Tables 1.10 and 1.11 reflect summary of payment and estimates relating to Programme 2: Institutional Development by sub-programme and economic classification.

The budget per sub-programmes has been increasing above inflation since 2015/16. The increase since 2015/16 is due to migration of ICT sub-programme from Department of Finance. The increase above inflation for the MTEF period is due to implementation of ICT transformation programme and movement of Youth Entrepreneurship Services from Programme 1 to Programme 2. The funds for Youth, Moral regeneration and Social Cohesion are allocated in Programme 3, under the Premier's priorities.

Table 1.10 : Summary of payments and estimates by sub-programme: Institutional Development

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
1. Strategic Human Resources	56 545	35 372	36 983	46 342	39 682	29 425	28 895	30 761	32 754
2. Information Communication technology	76 003	75 864	104 232	106 559	161 844	169 955	189 022	220 592	270 712
3. Legal Services	12 597	9 144	10 005	12 903	14 153	12 986	15 485	18 084	19 221
4. Communication Services	51 827	51 902	37 582	32 394	56 394	53 630	55 472	64 011	68 722
5. Programme Support	13 857	17 379	27 167	25 662	24 082	23 735	31 160	32 675	34 733
Total payments and estimates	210 829	189 661	215 969	223 860	296 155	289 731	320 034	366 123	426 142

Table 1.11 : Summary of payments and estimates by economic classification: Institutional Development

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Current payments	194 671	178 561	197 309	207 604	279 919	276 315	304 647	347 582	406 526
Compensation of employees	89 244	84 578	90 390	93 491	84 829	77 036	85 100	90 631	96 793
Goods and services	105 427	93 983	106 336	114 113	195 090	199 279	219 547	256 951	309 733
Interest and rent on land	–	–	583	–	–	–	–	–	–
Transfers and subsidies to:	14 159	3 177	13 585	12 406	12 406	9 656	13 487	13 866	14 670
Provinces and municipalities	–	–	–	–	–	–	–	–	–
Departmental agencies and accounts	–	–	–	–	–	–	–	–	–
Higher education institutions	–	–	–	–	–	–	–	–	–
Foreign governments and international organisations	–	–	–	–	–	–	–	–	–
Public corporations and private enterprises	–	–	10 000	10 550	10 550	8 220	11 078	11 750	12 408
Non-profit institutions	–	–	–	–	–	–	–	–	–
Households	14 159	3 177	3 585	1 856	1 856	1 436	2 409	2 116	2 262
Payments for capital assets	1 999	7 923	5 075	3 850	3 830	3 760	1 900	4 675	4 946
Buildings and other fixed structures	–	–	–	–	–	–	–	–	–
Machinery and equipment	1 999	7 923	5 075	3 850	3 830	3 760	1 900	4 675	4 946
Heritage Assets	–	–	–	–	–	–	–	–	–
Specialised military assets	–	–	–	–	–	–	–	–	–
Biological assets	–	–	–	–	–	–	–	–	–
Land and sub-soil assets	–	–	–	–	–	–	–	–	–
Software and other intangible assets	–	–	–	–	–	–	–	–	–
Payments for financial assets	–	–	–	–	–	–	–	–	–
Total economic classification	210 829	189 661	215 969	223 860	296 155	289 731	320 034	366 123	426 142

Compensation of employees

The budget allocation of Compensation of Employees shows inconsistent growth due to delays in recruitment processes for the specialised services such as Legal and ICT since the 2013/14 financial year. The decrease of 14.8 per cent in 2016/17 is due to delays in appointments and retirements.

Goods and services

The budget allocation has been increasing above the normal inflation target since 2015/16 due to migration of ICT sub-programme from the Department of Finance and the implementation of ICT transformation programme.

Transfers and subsidies

Over the 2017 MTEF, R35.2 million is allocated for Youth Entrepreneurship Services Fund to address challenges of the youth in the province.

Payment for capital assets

Capital assets expenditure increased from R2 million in 2013/14 to R7.9 million in 2014/15 and R5.1 million in 2015/16 financial years due to increased expenditure on Information Communication Technology Infrastructure and the rollout of broadband to regions. The 2016/17 budget expenditure decrease is due to reprioritisation of the needs.

Service delivery measures: Programme 2: Institutional Development

Performance Measures	Estimated Annual Targets		
	2017/18	2018/19	2019/20
Number of departments obtaining MPAT level 3 on Human Resource Management	10	11	12
Number of ICT Infrastructure data centres upgraded.	4	1	2
Number of sites across the province migrated to broadband network infrastructure	12	12	12
Level of ICT Governance capability/maturity achieved	1	2	2
Number of platforms used for improved government communication.	6	6	6
Number of RHR strategy implemented	407	407	407
Number of communicable and non-communicable diseases campaigns coordinated	22	22	22

Programme 3: Policy and Governance

Description and objectives

This programme is mandated to contribute to information and knowledge with regard to Provincial growth and development policy and planning formulation, and rendering of Outcome Based Management (OBM), performance monitoring and evaluation. The functional responsibilities of the Planning Performance Monitoring, Evaluation and Intervention Branch reflect the fundamental change from short and medium term planning to long-term planning that now characterise the planning environment in the country.

The key outputs of the Branch contribute to outcomes, reporting and policy recommendations formulated by the Planning Commission for the Executive Council resolutions. This Commission was established in 2011 with the mandate to develop the long-term provincial vision and strategic plan to achieve the political objectives of social justice, economic development, environmental protection, co-operative governance, freedom and security. This includes the formulation and implementation of policy, strategy and long term planning across provincial and local spheres of government.

Programme 3 is also mandated to promote international relations and inter-governmental cooperative governance across all three spheres of government and social partnerships.

The programme consists of the following sub-programmes:

Executive Support, Governance and Stakeholder Management: To provide support and protocol services to Executive Council and coordinate governance and stakeholder management.

Policy and Research: To manage and coordinate the integrated implementation of policies and research to support evidence based decisions.

Provincial Planning and Support: To manage and coordinate development and implementation of strategies and planning in line with Provincial and National priorities.

Performance Monitoring and Evaluation: To manage and coordinate implementation of integrated M&E policies, systems and programmes in the province.

Service Delivery Monitoring and Intervention: To coordinate and monitor service delivery improvements plans and provide relevant interventions.

Planning Commission Secretariat: To provide secretariat and strategic support functions to the Planning Commission.

Tables 1.12 and 1.13 reflect summary of payment and estimates relating to Programme 3: Policy and Governance by sub-programme and economic classification.

The budget per sub-programmes has been increasing above inflation for 2014/15 and 2016/17 due to Community Development Workers migration from Department of Local Government and Human Settlement. The budget reduction in 2016/17 is due to delays in filling vacant posts and implementation of planned projects. The increase of 3.3 per cent in 2017/18 is due to movement of NWDC from Programme 1 to Programme 3. The funds for Youth, Moral regeneration and Social Cohesion are allocated in Programme 3, under the Premier's priorities and the activities are performed in Programme 2. The increase in the outer years is due to normal inflationary increase.

Table 1.12 : Summary of payments and estimates by sub-programme: Policy And Governance

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
1. Special Programmes	—	256	—	—	—	—	—	—	—
2. Inter-Governmental Relations	5 812	1 757	2 686	6 328	6 215	2 170	7 192	8 237	8 779
3. Provincial Policy Management	151 106	118 167	301 515	80 303	93 021	77 066	145 278	152 887	162 717
4. Premier'S Priority Programmes	3 888	3 497	4 778	12 099	12 009	11 045	12 865	13 597	14 467
5. Programme Support	4 413	46 061	85 546	104 485	101 970	104 871	36 200	39 165	41 743
Total payments and estimates	165 219	169 738	394 525	203 215	213 215	195 152	201 535	213 886	227 706

Table 1.13 : Summary of payments and estimates by economic classification: Policy And Governance

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Current payments	128 209	137 520	132 488	168 625	167 844	149 838	166 521	176 635	188 366
Compensation of employees	87 141	108 271	114 509	142 604	145 243	135 656	139 467	150 117	160 324
Goods and services	41 068	29 249	17 979	26 021	22 601	14 182	27 054	26 518	28 042
Interest and rent on land	–	–	–	–	–	–	–	–	–
Transfers and subsidies to:	36 635	29 149	255 596	31 478	42 318	41 919	32 993	35 301	37 278
Provinces and municipalities	–	–	–	–	–	–	–	–	–
Departmental agencies and accounts	1 172	840	188 583	885	1 725	840	–	–	–
Higher education institutions	–	–	–	–	–	–	–	–	–
Foreign governments and international organisations	–	–	–	–	–	–	–	–	–
Public corporations and private enterprises	35 433	28 051	66 878	30 498	40 498	40 498	32 893	34 801	36 750
Non-profit institutions	–	–	–	–	–	–	–	–	–
Households	30	258	135	95	95	581	100	500	528
Payments for capital assets	375	3 069	6 441	3 112	3 053	3 395	2 021	1 950	2 062
Buildings and other fixed structures	–	–	12	–	–	–	–	–	–
Machinery and equipment	375	3 069	6 429	3 112	3 053	3 395	2 021	1 950	2 062
Heritage Assets	–	–	–	–	–	–	–	–	–
Specialised military assets	–	–	–	–	–	–	–	–	–
Biological assets	–	–	–	–	–	–	–	–	–
Land and sub-soil assets	–	–	–	–	–	–	–	–	–
Software and other intangible assets	–	–	–	–	–	–	–	–	–
Payments for financial assets	–	–	–	–	–	–	–	–	–
Total economic classification	165 219	169 738	394 525	203 215	213 215	195 152	201 535	213 886	227 706

Compensation of employees

There is an inconsistent budget growth since 2015/16 due to Community Development Workers migration from Department of Local Government and Human Settlement and delays in filling vacant positions. The increase of 2.8 per cent in 2017/18 is due to the reprioritisation process and re-alignment of the Organisational Structure with the Budget Structure.

Goods and Services

The decrease of budget since 2014/15 to 2016/17 was due to the re-structuring within the programme and delays in tender procedures for research and monitoring and evaluation contracts. The increase of 90.8 per cent in 2017/18 is due to the implementation of Setsokotsane Outreach programmes and VTSD Plans. The decrease of 2 per cent in 2018/19 is due to reprioritisation within the programme and the increase in 2019/20 is according to normal inflationary increase.

Transfers and subsidies

Allocation for A-re-Ageng has been discontinued since 2016/17 financial year. An allocation for households is not stable due to reprioritisation processes.

Service delivery measures: Programme: Policy and Governance

Performance Measures	Estimated Annual Targets		
	2017/18	2018/19	2019/20
Number of Provincial Departmental policy priorities documented	11	11	11
Number of Municipal policy priorities documented	23	23	23
Number of Departmental Strategic and Annual Performance Plans aligned against provincial priorities	12	12	12
Number of Municipal IDPs aligned against provincial priorities	22	22	22
Number of Municipal SDBIP's aligned against provincial priorities	22	22	22
Number of provincial intergovernmental programmes coordinated	8	8	8
Number of relationships with BRICS countries established	2	2	2
Number of provincial departmental research impact studies coordinated	5	7	10
Number of investment opportunities (BRICS) facilitated in VTSD economies	2	3	3
% of infrastructure projects monitored in VTSD areas.	100%	100%	100%
Number of Research Project Undertaken taken to inform provincial economic growth	2	3	3
Evaluate Strategic Programmes / Initiatives.	2	3	3
Percentage of service delivery interventions resolved through Setsokotsane campaigns	100%	100%	100%
Percentage community profiles conducted	100%	100%	100%
Percentage household profiles conducted	100%	100%	100%
Percentage of project verifications conducted in VTSD areas	100%	100%	100%
Number of VTSD Plans developed	862		
Number of PDP reviewed	1	1	1

10. Other Programme Information

10.1 Personnel numbers and costs

Tables 1.14 and 1.15 reflect the personnel estimates for the Office of the Premier, as well as further breakdown of categories of personnel.

Table 1.14 : Summary of departmental personnel numbers and costs by component

Actual					Revised estimate					Medium-term expenditure estimate					Average annual growth over MTEF				
	2013/14		2014/15		2015/16		2016/17		2017/18		2018/19		2019/20		2016/17 - 2019/20				
R thousands	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Filled posts	Additional posts	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel growth rate	Costs growth rate	% Costs of Total		
Salary level																			
1 – 6	119	–	467	–	406	88 545	462	–	462	103 379	462	108 011	462	116 041	462	123 931	–	6.2%	35.9%
7 – 10	169	–	191	–	187	73 156	207	–	207	74 056	207	80 855	207	86 440	207	92 317	–	7.6%	26.5%
11 – 12	62	–	73	–	65	43 658	74	–	74	48 045	74	50 815	74	54 338	74	58 032	–	6.5%	16.8%
13 – 16	37	–	46	–	44	54 741	60	–	60	56 059	60	61 847	60	65 514	60	69 971	–	7.7%	20.0%
Other	–	–	1	–	–	–	1	–	1	2 146	1	2 239	1	2 458	1	2 625	–	6.9%	0.8%
Total	387	–	778	–	702	260 100	804	–	804	283 685	804	303 827	804	324 791	804	346 876	–	6.9%	100.0%
Programme																			
1. Administration	72	28 053	169	45 460	80	57 048	201	–	201	70 993	201	79 260	201	84 043	201	89 759	–	8.1%	25.8%
2. Institutional Development	254	89 244	212	84 578	212	90 390	152	–	152	77 036	152	85 100	152	90 631	152	96 793	–	7.9%	27.7%
3. Policy And Governance	61	87 141	397	108 271	410	114 509	451	–	451	135 656	451	139 467	451	150 117	451	160 324	–	5.7%	46.7%
Direct charges	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total	387	204 438	778	238 309	702	261 947	804	–	804	283 685.0	804	303 827.0	804	324 791.1	804	346 876.1	–	6.9%	100.0%
Employee dispensation classification																			
Public Service Act appointees not covered by OSDs	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Public Service Act appointees still to be covered by OSDs	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Professional Nurses, Staff Nurses and Nursing Assistants	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Legal Professionals	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Social Services Professions	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Engineering Professions and related occupations	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Medical and related professionals	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Therapeutic, Diagnostic and other related Allied Health Professionals	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Educators and related professionals	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Others such as interns, EPWP, learnerships, etc	–	–	–	–	–	2 338	–	–	–	2 464	–	2 631	–	2 809	–	2 966	–	6.4%	100.0%
Total	–	–	–	–	–	2 338	–	–	–	2 464	–	2 631	–	2 809	–	2 966	–	6.4%	100.0%

1. Personnel numbers includes all filled posts together with those posts additional to the approved establishment

The increase in the personnel numbers and the associated increase in the personnel costs follow the approval in March 2016 of the revised Organisational Structure of the Office of the Premier and the anticipated recruitment of new staff on a phased-in basis. In light of the current financial constraints, negotiations will be entered into with Provincial Treasury with regard to the acceleration of the recruitment process and consequent requirement of additional funds based in the phased-in recruitment plan.

Table 1.15 : Information on training: Office Of The Premier

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Number of staff	387	778	702	804	804	804	804	804	804
Number of personnel trained	500	500	530	530	530	530	520	520	549
of which									
Male	220	220	240	260	260	260	265	265	280
Female	280	280	290	270	270	270	255	255	269
Number of training opportunities	442	442	480	480	480	480	480	498	526
of which									
Tertiary	-	-	-	-	-	-	-	-	-
Workshops	160	160	170	170	170	170	170	170	180
Seminars	-	-	-	-	-	-	-	-	-
Other	282	282	310	310	310	310	310	328	346
Number of bursaries offered	300	300	300	300	300	300	300	300	317
Number of interns appointed	22	22	22	22	22	22	22	22	23
Number of learnerships appointed	20	20	20	20	20	20	20	20	21
Number of days spent on training	-	-	-	-	-	-	-	-	-
Payments on training by programme									
1. Administration	176	203	202	1 350	3 784	641	7 335	7 837	8 169
2. Institutional Development	747	804	929	1 370	1 080	719	-	-	-
3. Policy And Governance	53	446	164	938	608	243	-	-	-
Total payments on training	976	1 453	1 295	3 658	5 472	1 603	7 335	7 837	8 169

10.2 Training

Tables 1.16 and 1.17 reflects the payments and estimates of training per programme, providing actual and estimated expenditure on training for the period 2014/15 to 2016/17 and budget estimates for the period 2017/18 to 2019/20 for the Office of the Premier.

Training in the Office and the whole province is coordinated by the Human Resources Management Unit as per the Workplace Skills Development Plan. Individual employees' Personal Development Plans as incorporated in the Performance Agreements is also taken into cognisance when planning for acquisition of skills. The amount set aside for staff training is more than the required 1 per cent due to the greater shortage of skills in the Province.

The number of learnerships appointed since 2011/12 is 20. The trend continues throughout the MTEF period. The reason for this static figure is that this is a one year programme and in order to train the learners and transfer skills, a limited number is taken per year.

10.3 Reconciliation of structural changes

Table 1.16 : Reconciliation of structural changes: Office Of The Premier

2016/17		2017/18	
Programmes	R'000	Programmes	R'000
	–	1. Administration	127 288
		1. Premier Support	24 580
		2. Executive Council Support	8 156
		3. Director-General Support	56 668
		4. Financial Management	37 884
		2. Institutional Development	320 034
		1. Strategic Human Resources	28 895
		2. Information Communicationtechnology	189 022
		3. Legal Services	15 485
		4. Communication Services	55 472
		5. Programme Support	31 160
		3. Policy And Governance	201 535
		1. Special Programmes	–
		2. Inter-Governmental Relations	7 192
		3. Provincial Policy Management	145 278
		4. Premier'S Priority Programmes	12 865
		5. Programme Support	36 200
Total	–		648 857

Annexure to the Estimates of Provincial Revenue and Expenditure

Table B.1: Specification of receipts: Office Of The Premier

R thousand	Outcome			Main appropriation	Adjusted appropriation 2016/17	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Tax receipts	-	-	-	-	-	-	-	-	-
Casino taxes	-	-	-	-	-	-	-	-	-
Horse racing taxes	-	-	-	-	-	-	-	-	-
Liquor licences	-	-	-	-	-	-	-	-	-
Motor vehicle licences	-	-	-	-	-	-	-	-	-
Sales of goods and services other than capital assets	142	194	180	190	190	190	200	207	219
Sale of goods and services produced by department (excluding capital assets)	142	194	180	190	190	190	200	207	219
Sales by market establishments	142	194	180	190	190	190	200	207	219
Administrative fees	-	-	-	-	-	-	-	-	-
Other sales	-	-	-	-	-	-	-	-	-
Of which									
Health patient fees	-	-	-	-	-	-	-	-	-
Other (Specify)	-	-	-	-	-	-	-	-	-
Other (Specify)	-	-	-	-	-	-	-	-	-
Other (Specify)	-	-	-	-	-	-	-	-	-
Sales of scrap, waste, arms and other used current goods (excluding capital assets)	-	-	-	-	-	-	-	-	-
Transfers received from:	-	-	-	-	-	-	-	-	-
Other governmental units	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments	-	-	-	-	-	-	-	-	-
International organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Households and non-profit institutions	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Sales of capital assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Other capital assets	-	-	-	-	-	-	-	-	-
Transactions in financial assets and liabilities	1 427	395	140	140	140	140	150	160	169
Total departmental receipts	1 569	589	320	330	330	330	350	367	388

Table B.2: Payments and estimates by economic classification: Office Of The Premier

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16	2016/17	2016/17	2016/17	2017/18	2018/19	2019/20
Current payments	363 849	396 101	507 656	466 700	536 287	519 435	593 300	653 383	732 272
Compensation of employees	204 438	236 309	261 947	300 797	291 807	283 685	303 827	324 791	346 876
Salaries and wages	178 485	208 032	227 259	241 665	238 531	241 374	252 917	274 393	293 050
Social contributions	25 953	30 277	34 688	59 132	53 276	42 311	50 910	50 398	53 826
Goods and services	159 411	157 792	242 025	165 903	244 480	235 748	289 473	328 592	385 396
Administrative fees	53	75	37	100	127	16	200	260	275
Advertising	1 731	1 729	1 150	3 092	5 446	3 617	7 446	7 671	8 115
Minor assets	470	531	928	479	572	167	1 076	988	1 044
Audit cost: External	3 989	4 839	4 174	6 200	6 200	5 511	6 000	6 500	6 877
Bursaries: Employees	-	-	-	-	-	-	300	350	370
Catering: Departmental activities	6 823	1 622	1 790	1 978	2 074	1 439	2 657	2 776	2 936
Communication (G&S)	8 291	16 197	27 204	26 417	26 372	31 799	29 190	30 356	32 117
Computer services	22 243	16 382	39 952	29 754	38 510	46 164	50 320	53 500	56 603
Consultants and professional services: Business and advisory services	34 503	5 694	7 103	8 740	5 633	3 911	9 830	15 475	16 371
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	1 997	1 768	2 988	2 750	5 380	6 378	5 708	6 044	6 395
Contractors	44 452	69 489	112 120	39 905	74 467	69 582	90 962	115 538	159 524
Agency and support / outsourced services	299	265	1 187	670	670	285	570	658	696
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	1 700	1 792	3 961	5 000	3 106	2 123	5 521	6 022	6 371
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	161	-	-	-	-	4	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	126	-	-	80	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medicines inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	839	937	689	3 017	4 032	2 404	4 565	4 793	5 071
Consumable: Stationery, printing and office supplies	4 579	4 807	3 932	4 295	36 380	30 193	32 695	34 281	36 861
Operating leases	8 297	7 583	7 424	5 287	6 647	10 967	6 800	7 168	7 584
Property payments	75	-	68	300	220	82	100	-	-
Transport provided: Departmental activity	204	836	951	1 422	1 143	677	1 100	700	741
Travel and subsistence	14 555	18 400	23 203	20 422	19 577	17 478	23 753	24 216	25 615
Training and development	976	1 453	1 295	3 658	5 472	1 603	7 335	7 837	8 169
Operating payments	415	810	636	804	1 019	503	1 295	1 391	1 472
Venues and facilities	2 633	2 583	1 183	1 483	1 383	818	2 050	2 068	2 189
Rental and hiring	-	-	50	50	50	27	-	-	-
Interest and rent on land	-	-	3 684	-	-	2	-	-	-
Interest	-	-	3 684	-	-	2	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	70 051	105 289	288 390	48 268	61 008	54 578	50 656	51 782	54 709
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	1 172	840	188 583	885	1 725	840	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	1 172	840	188 583	885	1 725	840	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	35 433	78 051	76 878	41 048	51 048	48 718	43 971	46 551	49 158
Public corporations	35 433	28 051	76 878	41 048	51 048	48 718	43 971	46 551	49 158
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	35 433	28 051	76 878	41 048	51 048	48 718	43 971	46 551	49 158
Private enterprises	-	50 000	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	50 000	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	33 446	26 398	22 929	6 335	8 235	5 020	6 685	5 231	5 551
Social benefits	18 873	20 984	18 437	2 476	4 235	1 777	1 970	2 010	2 148
Other transfers to households	14 573	5 414	4 492	3 859	4 000	3 243	4 715	3 221	3 403
Payments for capital assets	4 374	49 339	56 815	7 773	19 741	15 423	4 901	7 833	8 286
Buildings and other fixed structures	-	37 730	43 090	-	12 050	7 747	-	-	-
Buildings	-	-	-290	-	-	7 747	-	-	-
Other fixed structures	-	37 730	43 380	-	12 050	-	-	-	-
Machinery and equipment	4 374	11 609	13 725	7 773	7 691	7 676	4 901	7 833	8 286
Transport equipment	1 313	-	1 048	-	-	-	-	-	-
Other machinery and equipment	3 061	11 609	12 677	7 773	7 691	7 676	4 901	7 833	8 286
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	438 274	550 729	852 881	522 741	617 036	589 436	648 857	712 998	795 267

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Table B.2: Payments and estimates by economic classification: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16	2016/17	2016/17	2016/17	2017/18	2018/19	2019/20
Current payments	40 969	80 020	177 859	90 471	88 524	93 282	122 132	129 166	137 380
Compensation of employees	28 053	45 460	57 048	64 702	61 735	70 993	79 260	84 043	89 759
Salaries and wages	25 519	40 479	50 992	51 761	52 750	61 877	65 851	65 106	69 533
Social contributions	2 534	4 981	6 056	12 941	8 985	9 116	13 409	18 937	20 226
Goods and services	12 916	34 560	117 710	25 769	26 789	22 287	42 872	45 123	47 621
Administrative fees	53	75	37	100	127	16	200	200	212
Advertising	248	214	44	116	276	239	350	370	391
Minor assets	84	196	470	150	193	71	357	277	293
Audit cost: External	1 959	4 839	4 174	6 200	6 200	5 511	6 000	6 500	6 877
Bursaries: Employees	-	-	-	-	-	-	300	350	370
Catering: Departmental activities	379	402	628	580	651	412	942	957	1 012
Communication (G&S)	1 548	1 296	310	1 046	1 194	622	1 580	1 650	1 746
Computer services	121	1 082	608	350	75	127	-	200	212
Consultants and professional services: Business and advisory services	-	397	5 444	320	610	419	710	480	508
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-1 380	-	-	-	-	-
Contractors	208	15 124	91 857	2 651	871	1 458	1 840	1 850	1 958
Agency and support / outsourced services	-	51	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	1 698	1 293	3 961	5 000	3 106	2 123	5 521	6 022	6 371
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	93	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	40	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medicines inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	191	370	185	738	1 155	738	1 320	1 370	1 450
Consumable: Stationery, printing and office supplies	1 003	882	1 075	1 231	1 103	1 023	1 680	1 710	1 810
Operating leases	458	663	133	547	497	2 318	6 800	7 168	7 584
Property payments	2	-	-	100	20	31	100	-	-
Transport provided: Departmental activity	-	-	200	-	-	1	-	-	-
Travel and subsistence	4 025	5 897	7 913	6 062	6 194	6 075	6 837	7 182	7 599
Training and development	176	203	202	1 350	3 784	641	7 335	7 837	8 169
Operating payments	-	342	176	115	395	211	480	480	508
Venues and facilities	670	1 234	293	453	338	251	520	520	551
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	3 101	-	-	2	-	-	-
Interest	-	-	3 101	-	-	2	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	19 257	72 963	19 209	4 384	6 284	3 003	4 176	2 615	2 761
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	50 000	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	50 000	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	50 000	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	19 257	22 963	19 209	4 384	6 284	3 003	4 176	2 615	2 761
Social benefits	18 360	20 611	18 057	1 444	2 703	582	426	415	438
Other transfers to households	897	2 352	1 152	2 940	3 581	2 421	3 750	2 200	2 323
Payments for capital assets	2 000	38 347	45 299	811	12 858	8 268	980	1 208	1 278
Buildings and other fixed structures	-	37 730	43 078	-	12 050	7 747	-	-	-
Buildings	-	-	-302	-	-	7 747	-	-	-
Other fixed structures	-	37 730	43 380	-	12 050	-	-	-	-
Machinery and equipment	2 000	617	2 221	811	808	521	980	1 208	1 278
Transport equipment	1 313	-	504	-	-	-	-	-	-
Other machinery and equipment	687	617	1 717	811	808	521	980	1 208	1 278
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	62 226	191 330	242 367	95 666	107 666	104 553	127 288	132 989	141 419

Table B.2: Payments and estimates by economic classification: Institutional Development

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16	2016/17	2016/17	2016/17	2017/18	2018/19	2019/20
Current payments	194 671	178 561	197 399	207 604	279 919	276 315	304 647	347 582	406 526
Compensation of employees	89 244	84 578	90 390	93 491	84 829	77 036	85 100	90 631	96 793
Salaries and wages	77 946	74 609	79 482	75 285	68 523	66 101	70 749	74 502	79 567
Social contributions	11 298	9 969	10 908	18 206	16 306	10 935	14 351	16 129	17 226
Goods and services	105 427	93 983	106 336	114 113	195 090	199 279	219 547	256 951	309 733
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	1 207	1 485	993	1 770	2 404	2 222	4 844	5 060	5 354
Minor assets	240	221	148	261	281	75	461	318	335
Audit cost: External	2 030	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	5 969	545	534	805	810	534	1 040	1 104	1 167
Communication (G&S)	6 458	13 769	26 475	24 946	24 753	30 862	26 740	27 686	29 293
Computer services	22 034	15 204	38 762	27 134	36 698	45 500	50 000	53 300	56 391
Consultants and professional services: Business and advisory services	4 551	143	587	1 150	850	709	1 020	7 145	7 560
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	1 997	1 768	2 988	4 130	5 380	6 378	5 708	6 044	6 395
Contractors	45 300	44 588	19 897	35 075	71 714	67 538	86 572	111 138	154 870
Agency and support / outsourced services	299	214	413	670	670	285	570	658	696
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	2	499	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	68	-	-	-	-	4	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	126	-	-	40	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medicines inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	566	475	444	1 120	1 753	971	1 940	2 053	2 172
Consumable: Stationery, printing and office supplies	2 861	2 824	2 298	2 419	34 570	28 875	30 000	31 556	33 978
Operating leases	4 157	3 751	3 298	4 410	5 820	8 480	-	-	-
Property payments	-	-	49	200	200	51	-	-	-
Transport provided: Departmental activity	-	29	51	-	-72	27	-	-	-
Travel and subsistence	5 426	6 436	7 353	7 221	6 897	5 449	9 157	9 290	9 830
Training and development	747	804	929	1 370	1 080	719	-	-	-
Operating payments	261	268	429	610	565	252	605	691	731
Venues and facilities	1 328	960	638	732	667	321	890	908	961
Rental and hiring	-	-	50	50	50	27	-	-	-
Interest and rent on land	-	-	583	-	-	-	-	-	-
Interest	-	-	583	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	14 159	3 177	13 585	12 406	12 406	9 656	13 487	13 866	14 670
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	10 000	10 550	10 550	8 220	11 078	11 750	12 408
Public corporations	-	-	10 000	10 550	10 550	8 220	11 078	11 750	12 408
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	10 000	10 550	10 550	8 220	11 078	11 750	12 408
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	14 159	3 177	3 585	1 856	1 856	1 436	2 409	2 116	2 262
Social benefits	483	120	256	937	1 437	614	1 444	1 095	1 182
Other transfers to households	13 676	3 057	3 329	919	419	822	965	1 021	1 080
Payments for capital assets	1 999	7 923	5 075	3 850	3 830	3 760	1 900	4 675	4 946
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	1 999	7 923	5 075	3 850	3 830	3 760	1 900	4 675	4 946
Transport equipment	-	-	504	-	-	-	-	-	-
Other machinery and equipment	1 999	7 923	4 571	3 850	3 830	3 760	1 900	4 675	4 946
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	210 829	189 661	215 969	223 860	296 155	289 731	320 034	366 123	426 142

Table B.2: Payments and estimates by economic classification: Policy And Governance

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16	2016/17	2016/17	2016/17	2017/18	2018/19	2019/20
Current payments	128 209	137 520	132 488	168 625	167 844	149 838	166 521	176 635	188 366
Compensation of employees	87 141	108 271	114 509	142 604	145 243	135 656	139 467	150 117	160 324
Salaries and wages	75 020	92 944	96 785	114 619	117 258	113 396	116 317	134 785	143 950
Social contributions	12 121	15 327	17 724	27 985	27 985	22 260	23 150	15 332	16 374
Goods and services	41 068	29 249	17 979	26 021	22 601	14 182	27 054	26 518	28 042
Administrative fees	-	-	-	-	-	-	-	60	63
Advertising	276	30	113	1 206	2 766	1 156	2 252	2 241	2 370
Minor assets	146	114	310	68	98	21	258	393	416
Audit cost: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	475	675	628	593	613	493	675	715	757
Communication (G&S)	285	1 132	419	425	425	315	870	1 020	1 078
Computer services	88	96	582	2 270	1 737	537	320	-	-
Consultants and professional services: Business and advisory services	29 952	5 154	1 072	7 270	4 173	2 783	8 100	7 850	8 303
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	-1 056	9 777	366	2 179	1 882	586	2 550	2 550	2 696
Agency and support / outsourced services	-	-	774	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medicines inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	82	92	60	1 159	1 124	695	1 305	1 370	1 449
Consumable: Stationery, printing and office supplies	915	1 101	559	645	707	295	1 015	1 015	1 073
Operating leases	3 682	3 169	3 993	330	330	169	-	-	-
Property payments	73	-	19	-	-	-	-	-	-
Transport provided: Departmental activity	204	807	700	1 422	1 215	649	1 100	700	741
Travel and subsistence	5 104	6 067	7 937	7 139	6 486	5 954	7 759	7 744	8 186
Training and development	53	446	164	938	608	243	-	-	-
Operating payments	154	200	31	79	59	40	210	220	233
Venues and facilities	635	389	252	298	378	246	640	640	677
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	36 635	29 149	255 596	31 478	42 318	41 919	32 993	35 301	37 278
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	1 172	840	188 583	885	1 725	840	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	1 172	840	188 583	885	1 725	840	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	35 433	28 051	66 878	30 498	40 498	40 498	32 893	34 801	36 750
Public corporations	35 433	28 051	66 878	30 498	40 498	40 498	32 893	34 801	36 750
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	35 433	28 051	66 878	30 498	40 498	40 498	32 893	34 801	36 750
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	30	258	135	95	95	581	100	500	528
Social benefits	30	253	124	95	95	581	100	500	528
Other transfers to households	-	5	11	-	-	-	-	-	-
Payments for capital assets	375	3 069	6 441	3 112	3 053	3 395	2 021	1 950	2 062
Buildings and other fixed structures	-	-	12	-	-	-	-	-	-
Buildings	-	-	12	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	375	3 069	6 429	3 112	3 053	3 395	2 021	1 950	2 062
Transport equipment	-	-	40	-	-	-	-	-	-
Other machinery and equipment	375	3 069	6 389	3 112	3 053	3 395	2 021	1 950	2 062
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	165 219	169 738	394 525	203 215	213 215	195 152	201 535	213 886	227 706

Table B.7: Financial Summary for North West Development Corporation

Table 6.7: Financial Summary for North West Development Corporation									
	2013/14	2014/15	2015/16	2016/17			2017/18	2018/19	2019/20
	Audited outcome		Actual outcome	Main appropriation	Adjusted appropriation	Revised estimate	Medium-term receipts estimate		
R thousand									
Revenue									
Tax revenue	103 610	109 155	115 774	126 852	126 852	128 351	153 007	168 840	182 659
Non-tax revenue	136 286	54 155	88 201	108 468	86 349	86 251	69 800	65 688	68 071
Sale of goods and services other than capital assets	104 337	15 135	15 893	44 749	44 749	44 749	34 676	28 675	28 975
Entity revenue other than sales	3 940	3 751	4 318	1 102	1 102	1 004	2 181	2 212	2 346
Transfers received	28 009	35 269	67 937	62 617	40 498	40 498	32 943	34 801	36 750
Sale of capital assets	-	-	-	-	-	-	-	-	-
Financial transactions in assets and liabilities	-	-	-	-	-	-	-	-	-
Other non-tax revenue	-	-	53	-	-	-	-	-	-
Total revenue									
	239 896	163 310	203 975	235 320	213 201	214 602	222 807	234 528	250 730
Expenses									
Current expense	95 122	116 861	138 809	192 242	170 123	167 613	209 048	222 931	236 460
Compensation of employees	48 713	52 356	68 700	89 649	89 649	77 499	90 121	106 215	112 495
Goods and services	38 370	56 466	62 729	94 793	72 674	89 123	118 927	116 716	123 965
Interest on rent and land	8 039	8 039	7 380	7 800	7 800	991	-	-	-
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Payments for capital assets	8 646	29 427	42 142	26 078	26 078	3 881	5 491	2 833	4 928
Payments for financial assets	45 000	4 600	9 288	17 000	17 000	6 963	8 268	8 764	9 342
Total expenses									
	148 768	150 888	190 239	235 320	213 201	178 457	222 807	234 528	250 730
Surplus / (Deficit)									
	91 128	12 422	13 736	-	-	36 145	-	-	-
Adjustments for Surplus/(Deficit)									
Delay in filling the vacant funded posts and renovation and refurbishment of NWDC Development House	-	-	-	-	-	(36 145)	-	-	-
Surplus/(deficit) after adjustments ¹									
	91 128	12 422	13 736	-	-	-	-	-	-